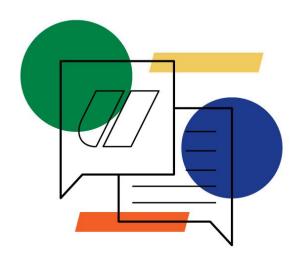


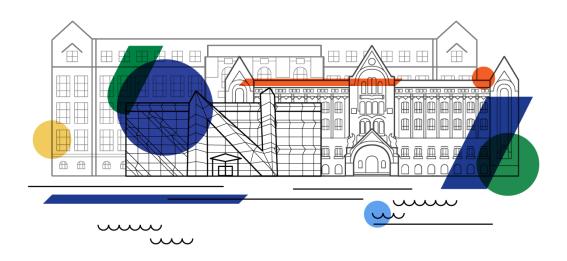
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## The Role of the University in Industry 4.0 Transformation

## Krzysztof Pietrusewicz

V-ce Rector Development and Organization of the University Westpomeranian University of Technology in Szczecin



### Agenda

- 1. Short info about university
- 2. Polish Future Industry Platform
- 3. Projects
- 4. Education
- 5. Cooperation
- 6. ADMA framework



## **About University:**

West Pomeranian University of Technology in Szczecin (Zachodniopomorski Uniwersytet Technologiczny w Szczecinie) was founded in 2009 as a result of two public universities being merged the Szczecin University of Technology, (Politechnika Szczecińska), the oldest university of the City of Szczecin (founded in 1946), and the Agricultural University of Szczecin (founded in 1954).

Currently, the university has 11 faculties where nearly seven thousand students are studying at 40 different programmes. We have 7 programmes in English at 5 faculties.

The West Pomeranian University of Technology in Szczecin has been cooperating for years with various companies of the region, which assures to our graduates finding jobs after their graduation. The university also offers the students the development of their interest in numerous students' research centres, sports clubs and also acting in the Students' Self-Government Parliament.



The Regional Centre for Innovation and Technology Transfer, hereafter referred to as RCIiTT, is one of unique units developed by ZUT. It provides advice and training for researchers, graduates, and businesses in seeking research support, partnership brokerage, and knowledge commercialisation.

The RCliTT's objective is to foster the culture of innovation and entrepreneurship, to initiate and support collaboration between business and academia, and to assist with implementation of new technologies developed by ZUT.

ZUT constitutes a great and invaluable force which furnishes its students with appropriate resources to function on the labour market. The R&D potential of ZUT meets the current challenges and reaches forward into the future.









### **Faculties:**

Faculty of Architecture

Faculty of Biotechnology and Animal Husbandry

Faculty of Civil and Environmental Engineering

Faculty of Economics

Faculty of Electrical Engineering

Faculty of Computer Science and Information Technology

Faculty of Mechanical Engineering and Mechatronics

Faculty of Environmental Management and Agriculture

Faculty of Food Sciences and Fisheries

Faculty of Maritime Technology and Transport

Faculty of Chemical Technology and Engineering



## **Interfaculty and university units:**

Centre of Mathematics

Centre of Culture

Centre of Foreign Languages Practical Teaching

Centre of Physical Education and Sports

**University Riding Centre** 

Experimental Plant in Lipnik and Ostoja

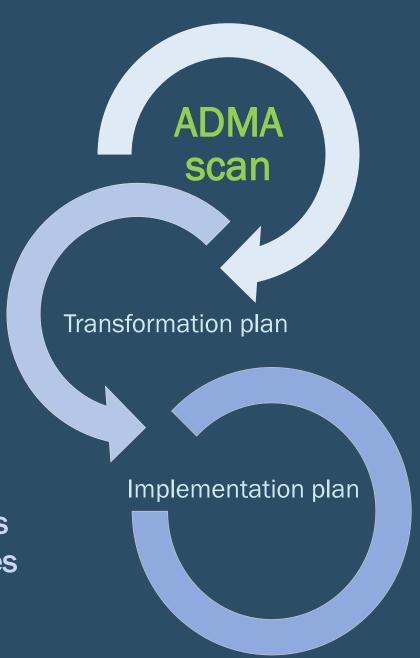




**Highlight** the company's transformation maturity

Identify step change opportunities within selected transformation areas

Identify & analyse solutions for challenges and matching objectives within selected transformation areas



https://www.adma.ec/
https://ec.europa.eu/research/participants/data/ref/h2020/other/call-doc-annexes/call-doc-annex innosup-08-2020 en.pdf

## Transformation maturity levels



## 7 transformation areas...

- 1. Advanced Manufacturing Technologies
  - 2. Digital Factory
    - **3.** ECO Factory
      - 4. Integrated Engineering
        - 5. Human Centred Organisation
          - **6.** Smart Manufacturing
            - 7. Networked Factory

## ... with 5 maturity levels for every subtopic

Resource management	The company systematically reduces its dependency on non-renewable energy sources, raw and auxiliary materials as well as water.									
	1	2	3	4	5					
Materials usage *	The company reduces ma	aterial consumption throu	igh product and manufa	cturing optimisation.						
	Several incremental material consumption improvement actions have been implemented.	Project-driven material usage improvements of the most relevant products and manufacturing processes have been implemented.	The company has set specific objectives and implements a methodological approach covering the transformation of materials consumption at machine, process and factory level.	The company draws upon the best available technologies to reduce the material usage of machines, processes, products and methods.	Systems capable of closing the material cycle in order to optimize the efficiency of raw material usage (also called Circular Economy principles) have been implemented through strategic and stable partnerships with customers, suppliers and other key experts.					



# ADMA framework for defining role of the universities for Industry 4.0





Transformation T1 (3,40)	Category	Sub-category	No	Maturity
	Vicion	Strategy	1	4 5
	Vision	Awareness	2	2 3 4 5
		Technology	3	4 5
	Level of capabilities	Integration	4	4 5
Advanced Manufacturing Technologies	Level of Capabilities	Quality	5	2 3 4 5
		Employees	6	1 2 3 4 5
	Level of implementation	Maintenance	7	3 4 5
	Level of implementation	Tools	8	5
	Stakeholder focessed	Manufacturing area	9	4 5
	Stakeholder locessed	Health & safety	10	5
			· · · · · · · · · · · · · · · · · · ·	
Transformation T2 (2,71)	Category	Sub-category	No	Maturity
		Connected shop floor	11	4 5
	Enabling infrastructure	A digitally supported production network	12	2 3 4 5
		Secure digital infrastructure	13	2 3 4 5
Digital Factory		Transparent view on shop floor status	14	2 3 4 5
	Digital capabilities	Digital operator support	15	4 5
	Digital capabilities	Application and data integration	16	3 4 5
		Mastering the digital transformation	17	2 3 4 5
Transformation T3 (2,43)	Category	Sub-category	No	Maturity
		Materials usage	18	2 3 4 5
	Resource management	Energy consumption	19	3 4 5
ECOfactory		Waste flows management	20	4 5
	***************************************	Rules, regulation and standards	21	2 3 4 5
7	Compliance Officer 1	KPIs and targets	22	2 3 4 5
	Compliance & Innovation	Business process	23	2 3 4 5
		Innovative approach	24	2 3 4 5
•	Vi			

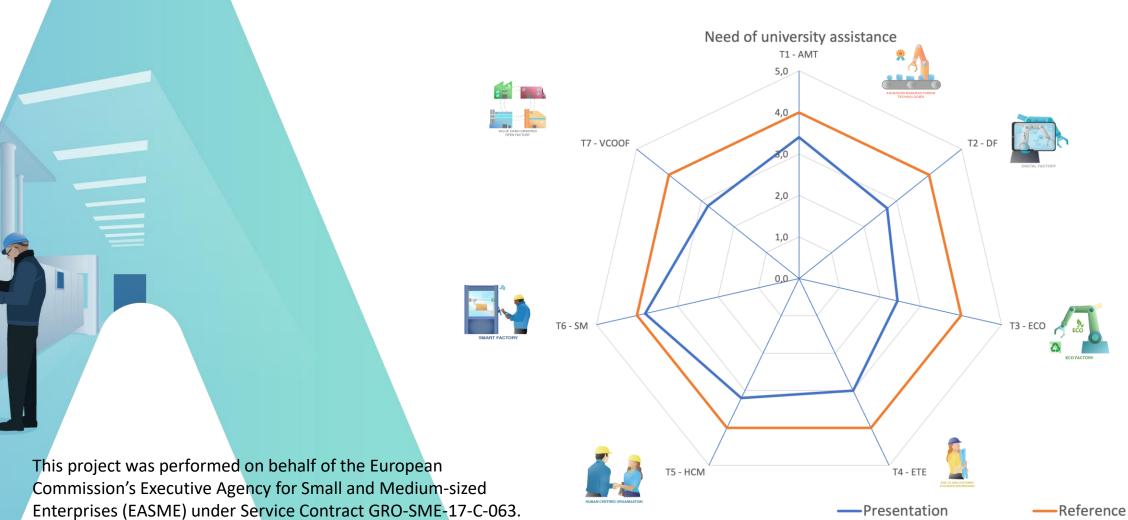
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Category	Sub-category Sub-category	No		Maturity				
	Customer integration	25			2	3	4	5
Customer focus & value proposition	Customisation	26				3	4	5
	Servitisation	27				3	4	5
	Interdepartmental co-creation & stakeholder involvement	28	7			17	4	5
	Standards, tools & approaches	29				3	4	5
A	Managing quality & robustness	30				3	4	5
	Continuous improvement	31			/	3	4	5
	ustomer focus & value proposition  obust engineering processes	Customisation  Servitisation  Interdepartmental co-creation & stakeholder involvement  Standards, tools & approaches  Managing quality & robustness	Customisation 26 Servitisation 27 Interdepartmental co-creation & stakeholder involvement 28 Standards, tools & approaches 29 Managing quality & robustness 30	Customisation 26 Servitisation 27 Interdepartmental co-creation & stakeholder involvement 28 Standards, tools & approaches 29 Managing quality & robustness 30	Customisation 26 Servitisation 27 Interdepartmental co-creation & stakeholder involvement 28 Standards, tools & approaches 29 Managing quality & robustness 30	Customisation 26 27 29  Servitisation 27 28 28 29 29 29 29 29 20 20 20 20 20 20 20 20 20 20 20 20 20	Customisation 26 3 Servitisation 27 3 Interdepartmental co-creation & stakeholder involvement 28 Standards, tools & approaches 29 3 Managing quality & robustness 30 3	Customisation 26 3 4 Servitisation 27 3 4 Interdepartmental co-creation & stakeholder involvement 28 4 Standards, tools & approaches 29 3 4 Managing quality & robustness 30 3 4

Transformation T5 (3,20)	Category		Sub-category	No		N	/laturity	/	
		Talent- & competence development  Experience and knowledge accumulation  Wellbeing and work quality	Talent- & competence development	32			3	4	5
	Individual employee		33		2	3	4	5	
			34				4	5	
	Team  ed Organization  Leadership		Planning and work organisation	35				4	5
Human Centred Organization			Objectives and KPI's	36			3	4	5
			Autonomy	37			3	4	5
			Vision and strategy	38		enenenenen		4	5
	Leadership		Horizontal & vertical direction	39				4	5
			Professional growth path development	40		2	3	4	5
	Organization		Open dialogue	41			3	4	5

	Transformation T6 (3,80)	Category		Sub-category	No	Maturi		/laturit	ty		
		Human-machine interaction  From rigid automation to flexible manufacturing Shop floor tasks 43  Flexible & quick response Manufacturing Planning & Control Processes First Time Right 45			3	4	5				
	Flexibele/Smart Manufacturing		A CONTRACTOR OF THE CONTRACTOR	Shop floor tasks	43					4	5
				Flexible & quick response	44					4	5
Manufacturing Planning & Control Processes First Time Rig	First Time Right	45				3	4	5			
				KPI visualisation & management	46						5

Transformation T7 (2,80)	Category	Sub-category	No		N	∕laturit	у	
Value Chain Oriented Open Factory		Internal innovation network	47			3	4	5
		Partnership-driven innovation	48		2	3	4	5
		Supply chain governance	49			3	4	5
	External Expertise and Knowledge Management	Beyond customer and supplier needs	50			3	4	5
		External knowledge management	51			3	4	5



## Thank You for Your attention

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